



/ ANITA
B.ORG

TOP COMPANIES FOR WOMEN TECHNOLOGISTS

› 2023 KEY FINDINGS AND INSIGHTS

*The way forward toward
equity and inclusion*

Top Companies for Women Technologists

2023 Key Findings and Insights

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Our 2023 Top Companies for Women's Technologists report

brings encouraging news that the representation of tech women is finally back to pre-pandemic levels. Like I said, this is encouraging, but we can't stop there. We must continue to move forward.

For the way forward, AnitaB.org is focusing efforts on representation of women in leadership, and this report's findings strongly support this focus. We know that companies with greater representation of tech women in their workforce are hiring more tech women. Companies with women in CTO roles have 1.6 times more total tech women in executive roles and 1.2 times more Black women in new hire tech roles. The numbers tell a clear story of what we need to be doing to see change.

Unique to our research is focus on both public and corporate policy and how each affects the other. This year, in response to the Supreme Court's Dobbs decision, we collected data on what types of support, if any, companies were providing for abortion assistance for employees who live in states with restricted access to abortion. I am proud to say that AnitaB.org enacted support as

part of our own policy, as did 94.3% of participating companies.

As we see such positive responses to unfavorable policy, we're also seeing how good public policy can put pressure on companies to do better. Colorado's 2019 state policy requiring that companies include salary ranges in job descriptions is being adopted by many more states and has now created a ripple effect. In fact, amongst participating companies, we've seen a 110% increase over last year and a 364% increase since 2021. That's progress!

On behalf of AnitaB.org, I want to thank the companies that joined us in participating, for measuring what matters, and for sharing your data with us. We can see that things are moving in the right direction, while we also see what work still needs to be done. Let's continue to learn from these insights so the way forward is an inclusive one.

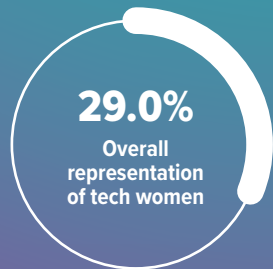


Brenda Darden Wilkerson
AnitaB.org
President and CEO

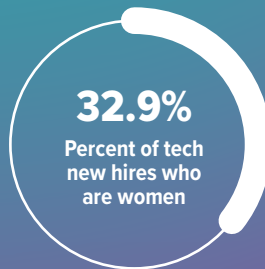
Photo By Mandisa Media Productions (Chicago)

Executive Summary

In 2023, Top Companies for Women Technologists collected and analyzed data on 198,049 U.S. technologists from 40 companies.



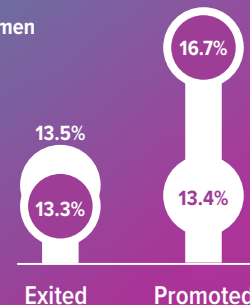
Women's representation is finally back to pre-pandemic levels



Women's hiring rates continue to increase

○ Tech women ● Tech men

Retention
Women's attrition rate returns to near parity with men

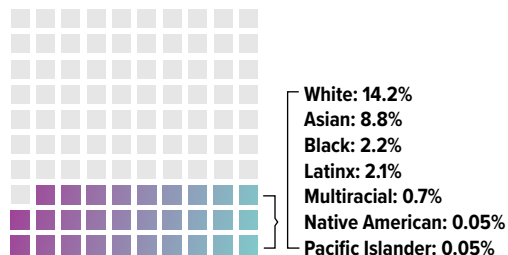


Advancement
Increase in women's promotion rate drives increased gender diversity at senior level

Non-binary technologists

0.1% of total tech workforce
0.1% of tech new hires
12.7% exited
29.9% promoted

Representation of tech women by race/ethnicity



Balance and wellbeing

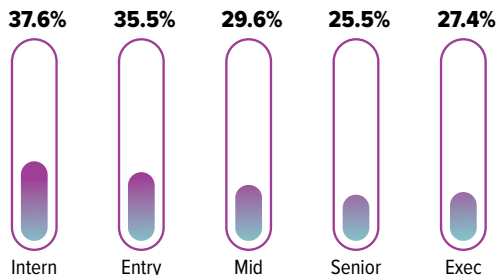
94.3% offer policies to support employee reproductive health and freedom
88.9% collect feedback on employee burnout
88.9% provide flexible work opportunities

Pay equity

80.6% offer a formal pay equity policy
68.6% include a salary range on job descriptions
67.6% perform a pay equity audit intersectionally by gender and race

Representation of tech women by career level

Significant growth at senior and executive levels.



Inclusion



About Top Companies

Top Companies for Women Technologists is a national program from AnitaB.org that engages companies to identify key trends in workforce equity impacting women and non-binary technologists. It is the only benchmarking program that looks specifically at the technical workforce and awards companies that are making the most progress toward equity.

Launched in 2011, Top Companies for Women Technologists provides participating companies with a detailed evaluation and benchmark of their intersectional gender equity in tech and a roadmap for concrete steps they can take to improve their equitable practices that attract, grow, and retain women and non-binary technologists. This report contains the findings for data collected from participating companies for the period of January 1, 2022, through December 31, 2022. At a time when women, particularly women of color, are significantly underrepresented on teams that are building technologies that shape every aspect of modern life, Top Companies for Women Technologists helps point the way to a more diverse, equitable, and inclusive future.

In 2023, Top Companies for Women Technologists measured the U.S. technical workforces of **40 companies**

198,049

Total Technologists

60,046

Women & Non-binary
Technologists

31,565

Women & Non-binary
Technologists of Color

Segmentation by technical workforce size allows AnitaB.org to examine the role that tech workforce size plays in creating structural equity.



**Small
Technical Workforce**
< 1,000
7 companies



**Medium
Technical Workforce**
1,000-10,000
27 companies



**Large
Technical Workforce**
> 10,000
6 companies



2023 Top Companies for Women Technologists Winners, Leaders & Participants

SMALL TECHNICAL WORKFORCE < 1,000

WINNER

Dev Technology Group

LEADERS

InterSystems
PointClickCare

PARTICIPANTS

The D.E. Shaw Group
Schellman
Schrodinger, Inc

MEDIUM TECHNICAL WORKFORCE 1,000-10,000

WINNER

Kohl's, Inc.

LEADERS

Discover Financial Services
Eli Lilly and Company
Experian
Slalom Consulting
Target
Thomson Reuters
UKG

PARTICIPANTS

American Express
American Family Mutual
Insurance Company, S.I
Argonne National Laboratory
Electronic Arts Inc.
Genentech

Goldman Sachs
HP Inc.
Insight
Maxar Technologies, Inc.
MIT Lincoln Laboratory
Morgan Stanley
New York Life
Prudential Financial, Inc.
SAP
T. Rowe Price
T-Mobile US, Inc.
Two Sigma
USAA
Verisk Analytics

LARGE TECHNICAL WORKFORCE >10,000

WINNER

ADP

LEADERS

Capital One
PwC

PARTICIPANTS

Citigroup, Inc.
Wells Fargo

Top Companies for Women Technologists Winners are the top scorers in their technical workforce size categories, and Leaders scored in the top 25th percentile. One company with a small technical workforce and one with a large technical workforce participated unofficially. Their data are included in all findings but the companies will not be listed publicly.

INTRODUCTION

In 2023, progress toward gender equity feels like a struggle up a steep and treacherous slope: for every step toward equity, a backslide threatens to undermine or even overwhelm that progress. For example, this year's Top Companies for Women Technologists report found that overall representation of technical women at the beginning of 2023 was finally back to pre-pandemic levels, but research since that time shows that the recent tech layoffs have disproportionately affected tech women, ultimately threatening the progress that has been made. This struggle is felt everywhere, from tech companies to school boards, from state governments to countries across the globe. Indeed, a recent UN report found that the goal of reaching gender equality by 2030 is impossible due to biases against women and backlash against women's advancement.

This back-and-forth is especially apparent in the realm of public policy. For instance, Colorado passed a pay transparency law in 2021 that required all entities employing at least one Colorado resident to include a pay range in all job postings. Because so many organizations employ people across many states, this single state's policy has had a wide-ranging impact on pay transparency practices. This year's Top Companies report finds that more than twice as many companies now include a salary range on their job postings, which marks a step toward greater pay equity.

On the other hand, after the Dobbs vs. Jackson Women's Health Organization ruling in 2022, people no longer have a federal constitutional right to abortion care. In response to this ruling, some states have radically curtailed access to reproductive care, while other states have expanded access. People who need access to reproductive care thus have wildly different experiences depending on where they live. Companies are helping their tech employees navigate this dangerous landscape, as almost 95% of companies offer some kind of support for reproductive care and freedom.

But where will we go from here? Some lawmakers now seek to monitor and restrict interstate travel for reproductive care, further threatening women's safety and freedom. To prevent further regression, women leaders are needed in every sector, at every level. This year's Top Companies report indicates that women's representation has increased at executive levels and on boards. Companies with a woman CTO have greater women's representation at the executive level, and overall, companies that have more women also hire more women. Companies must thus continue to hire and promote women leaders who will keep pushing for progress, knowing that there will be resistance at every step. Leaders must continue to implement new policies, respond to resistance, and keep pushing up that steep slope toward equity.



“Top Companies gives us another lens through which to view our ID&E efforts, validate what is working, and find new areas of focus. The data, and particularly our ability to review the data with an AnitaB.org partner, helps us put our work into perspective within the industry in a way we simply couldn’t do on our own.”

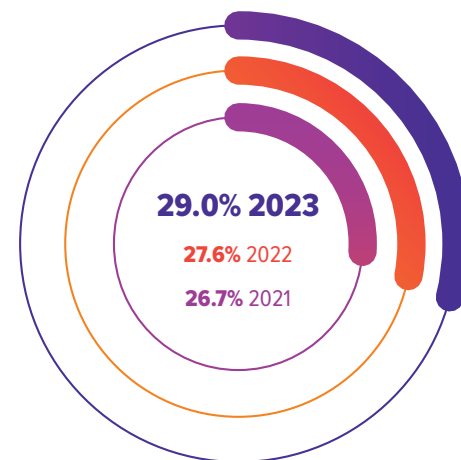
-Slalom Consulting

REPRESENTATION

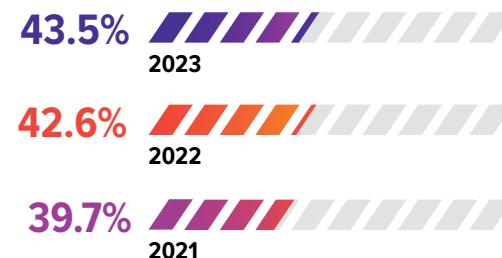
Representation of tech women returns to pre-pandemic levels—with one exception

Representation of technical women experienced a gradual but consistent growth in the five years leading up to the COVID-19 pandemic, only to see a 7.3% decrease by the end of 2020. Despite this pandemic-era downturn, data indicate representation of tech women has returned to pre-pandemic levels, with one exception. Companies with small technical workforces (<1,000) have experienced a consistent decline when it comes to post-pandemic representation of tech women, dropping more than 21% since March 2020.

Representation of women in the tech workforce



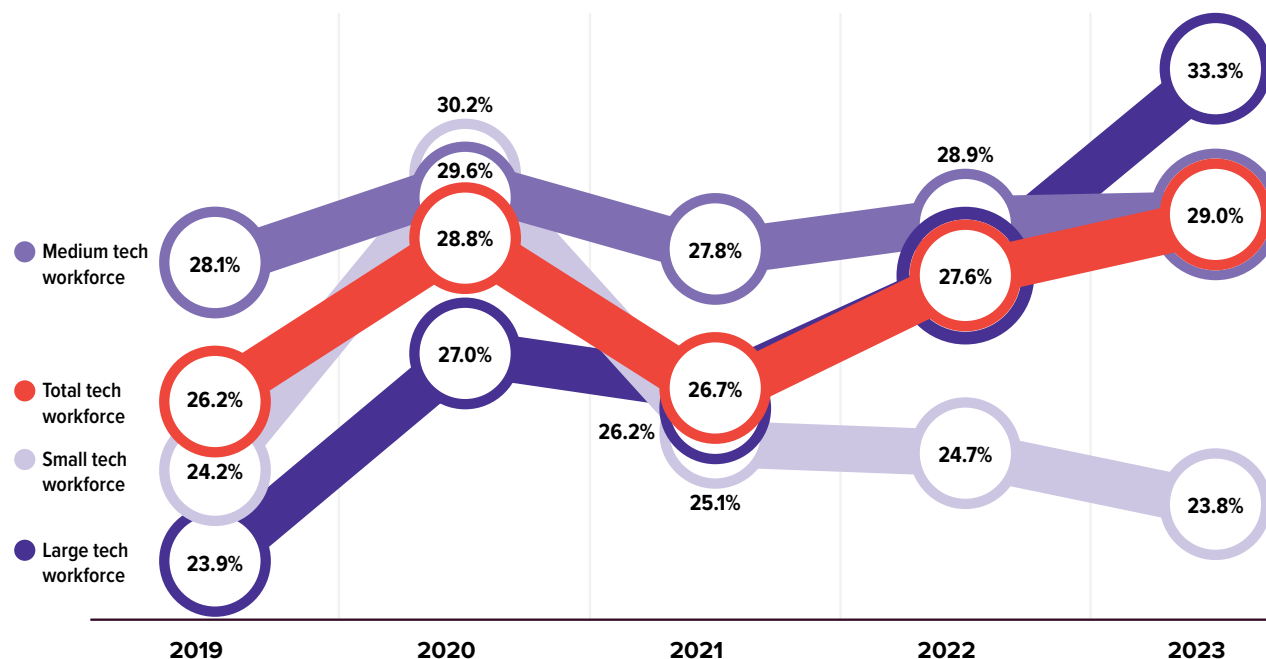
Representation of women (tech & non-tech) in the workforce



Tech women's representation increases in small companies with a dedicated DEI executive

Representation of tech women in companies with small technical workforces could be, according to data, dependent on whether or not the company has a C-suite or executive level DEI employee. While representation of tech women in small companies has declined since 2020, it has actually increased by 4.4% for small companies with DEI executive leadership. Unfortunately, fewer than a third of small companies have DEI executive leadership, and these companies experienced a 9.7% decrease in tech women's representation over the last two years.

Representation of technical women by technical workforce size



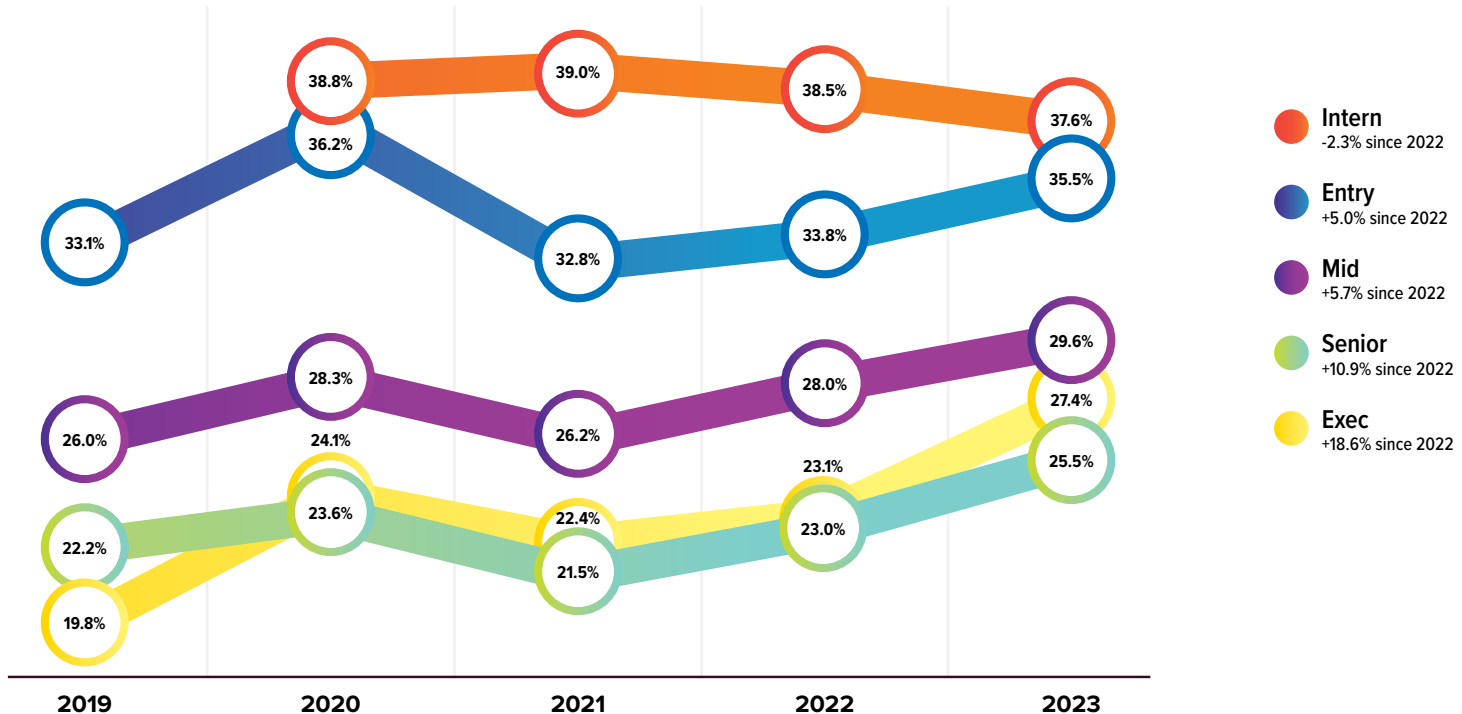
Companies with small tech workforces are significantly less likely than companies with larger tech workforces to engage in the following DEI best practices:

- DEI employee at exec or C-suite level
- Recruit from HBCUs or HSIs
- Release any workforce diversity data publicly
- Formalize policy to hold senior leaders accountable to DEI goals
- Collect employee feedback on belonging/inclusion or burnout
- Provide two or more childcare supports
- Perform pay equity audit at least annually

Significant growth in representation of tech women in leadership

With the exception of interns, the representation of tech women improved across all professional levels in 2023, with the greatest gains at the executive and senior levels. This 18.6% growth at the executive level and 10.9% growth at the senior level have a positive impact across the company, as representation of tech women in leadership is a significant positive predictor of tech women at the entry level of an organization. Data indicate that companies with above average tech women in the top three levels of their organization also have 1.6 times more entry-level Black tech women and 1.3 times more entry-level tech women overall.

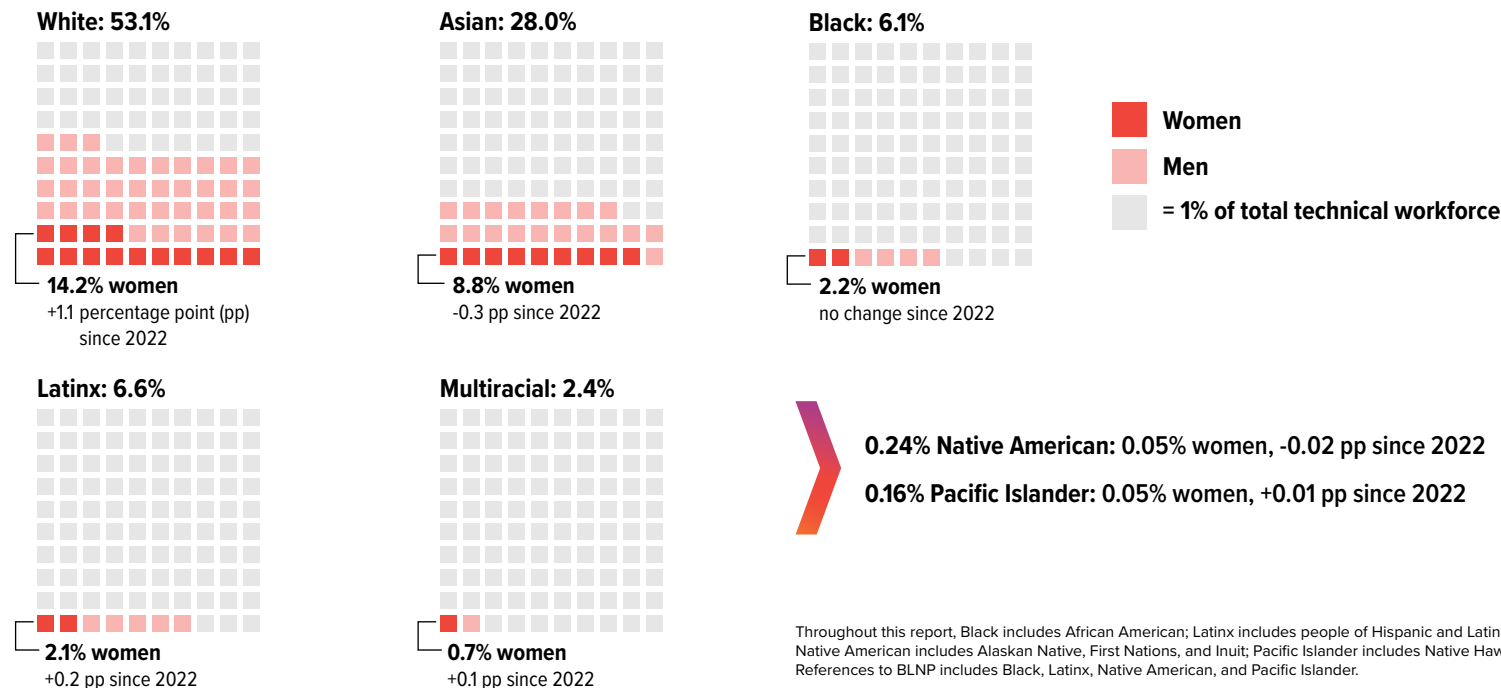
Representation of technical women by career level



Year over year decline in Asian tech women representation persists

Asian women in the tech industry continue to experience a decline in representation in 2023. While Asian technologists still account for the second highest racial representation in the tech workforce, Asian women and men are also the only groups to have experienced a decline in representation since Top Companies began collecting racial and ethnic data in 2020. Data show that Asian women and men have experienced an 8.3% and 8.2% decline, respectively, in representation over the past three years.

Representation of technical workforce by race/ethnicity and gender

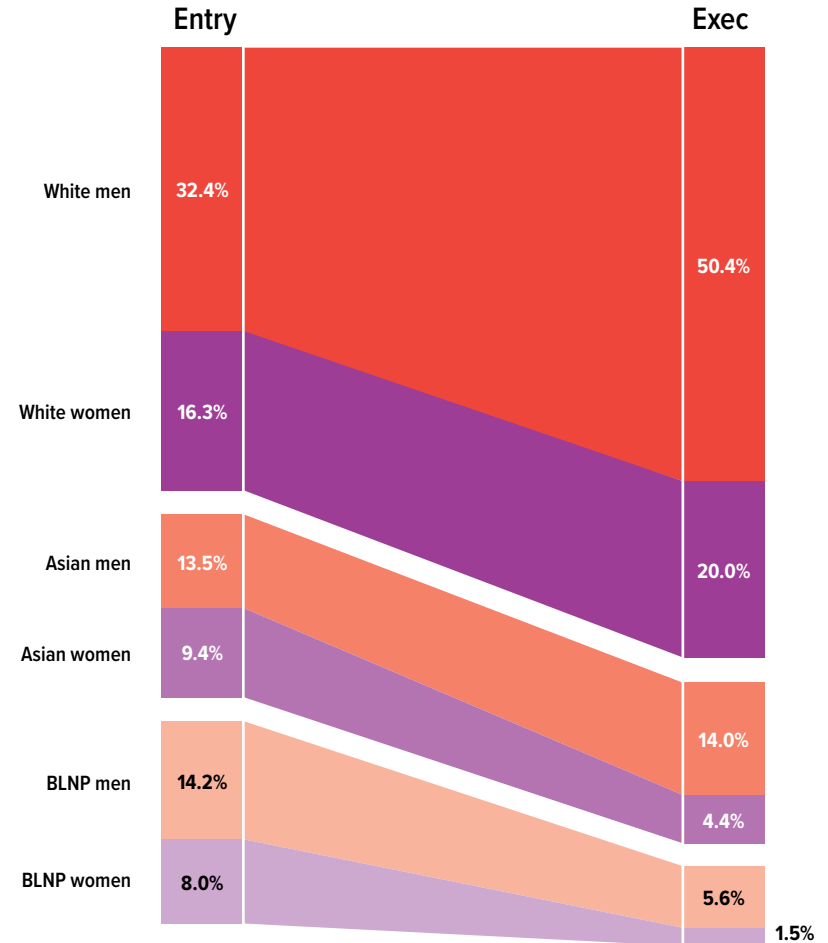


Advancement up the corporate ladder: The real “pipeline” problem

A lack of diverse representation for women in tech is commonly attributed to a “pipeline problem” between schools and the workplace. However, intersectional gender and racial data by career level identify advancement up the corporate level as the real “pipeline problem.” Even as many groups experienced small gains in representation within each career level in 2023, representation among Black, Latinx, Native American, and Pacific Islander (BLNP) and Asian women decreased between entry level and executive level by 81.3% and 53.2% respectively. Those figures are particularly stark when compared to White men, who saw a 55.6% increase in representation up the career ladder.

When looking at executive level changes for women in tech, only Black tech women saw a decrease in representation. That 0.2 percentage point (pp) loss since prior year is notable, since representation among Black women at the executive leadership level is a positive predictor for Black women new hires.

Intersectional representation of tech workforce

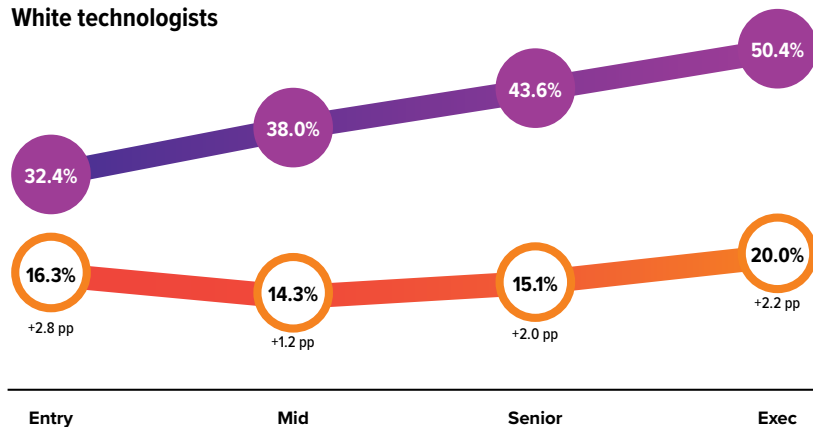


Native American women - Entry: 0.10%, Exec: 0.00%
Pacific Islander women - Entry: 0.05%, Exec: 0.02%

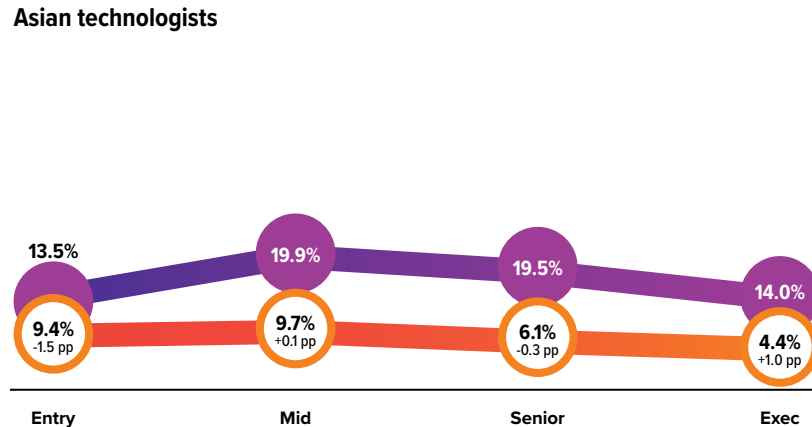
Gender representation by career level for each of the following races/ethnicities

○ Women ● Men

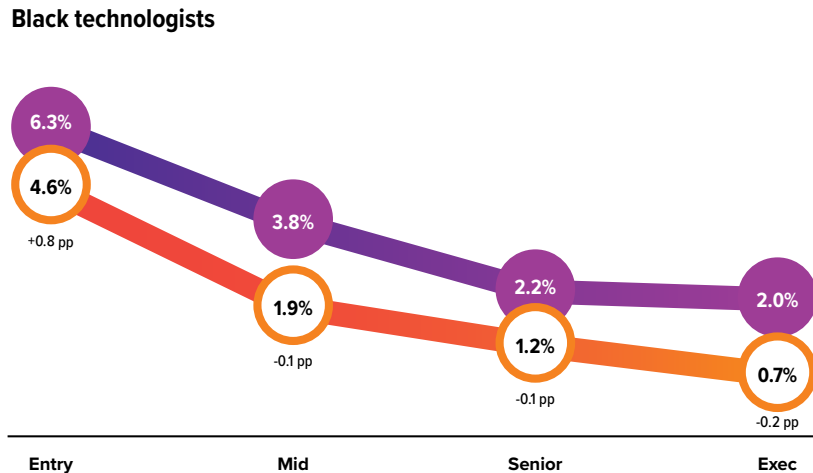
White technologists



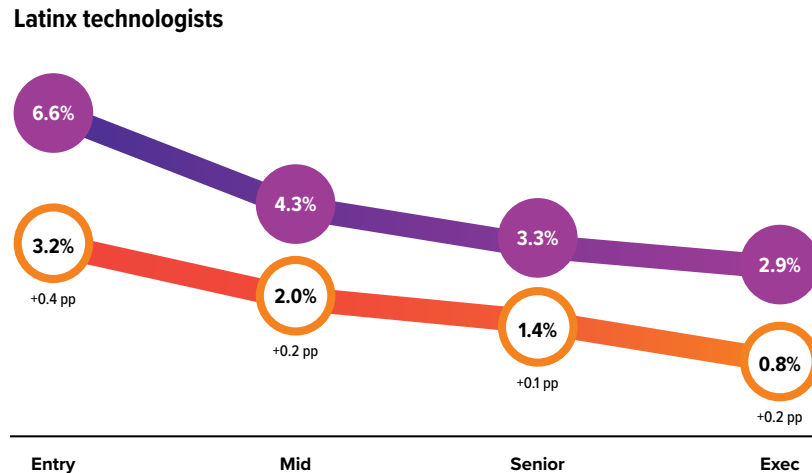
Asian technologists



Black technologists



Latinx technologists

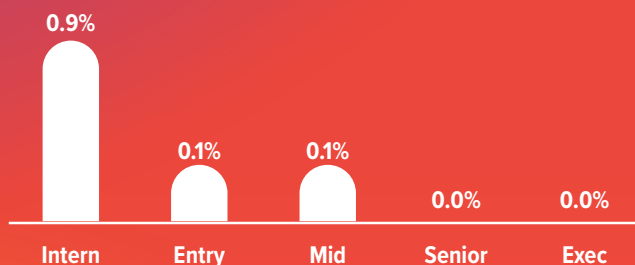


Nearly 20% more companies provide a non-binary option for employees

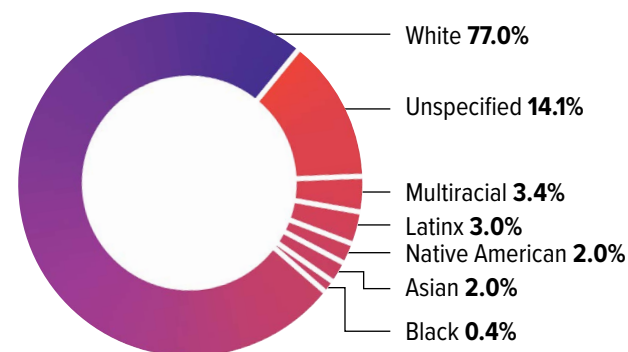
The latest data indicate that non-binary people make up 0.1% of the technical workforce, but measuring for accuracy is difficult as collecting non-binary gender data is not a standard practice across all companies. That's why it is particularly encouraging to see that in 2023, 69.4% of participating companies provide a non-binary or third gender option for employees, a 19.7% increase over last year.

Measuring groups with limited representation is vital because continued exclusion from measurements leads to continued marginalization and erasure of communities. Identifying and measuring groups that are small in number is necessary to understand the group's specific needs and experiences.

Percentage of non-binary technologists by career level



Racial/ethnic representation of the non-binary tech workforce



Workforce change for non-binary technologists

0.1% of tech new hires were non-binary

12.7% of non-binary technologists exited

29.1% of non-binary technologists promoted

Number of BLNP tech women increases 12.7% due to hiring outpacing attrition

Hiring rates and attrition rates impact representation growth. Last year's report found that 2.4 out of 10 Black, Latinx, Native American, and Pacific Islander (BLNP) tech women in companies were new hires, but 2.2 out of 10 BLNP tech women exited their companies during that same time frame. This year saw an increase in BLNP tech women hired while only 1.6 out of 10 left their companies, resulting in a 12.7% increase in the number of BLNP tech women compared with last year's marginal 1.4% increase.

Number out of ten technical employees in each group

Women 9.6% increase in number of women technologists since 2022



BLNP women 12.7% increase in number of BLNP women technologists since 2022



Non-binary people 20.0% increase in number of non-binary technologists since 2022

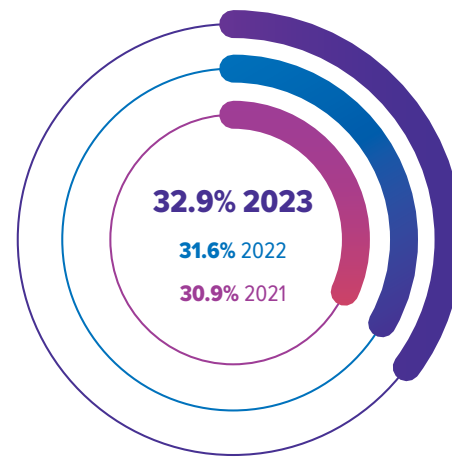


Companies with greater representation of tech women hire more tech women

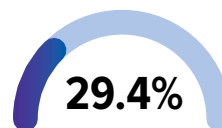
Women's representation in technical new hires increased this year, continuing a favorable trend over the last seven years. Perhaps unsurprisingly, tech women's new hire representation is strongly positively correlated with women's representation in a company's tech workforce. This year, companies that have above average representation of women in their tech workforce also have 6.9 percentage points (pp) more tech women new hires than companies with below average representation. If companies with more tech women hire more tech women, companies must double down on their hiring strategies, as the results seem to have exponential impacts on the future diversity of their tech talent.

Companies with above-average representation of technical women have 1.2X more tech women new hires.

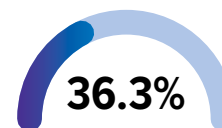
Percent of tech new hires who are women



Percent of women tech new hires in companies with:



Below average representation of total tech women

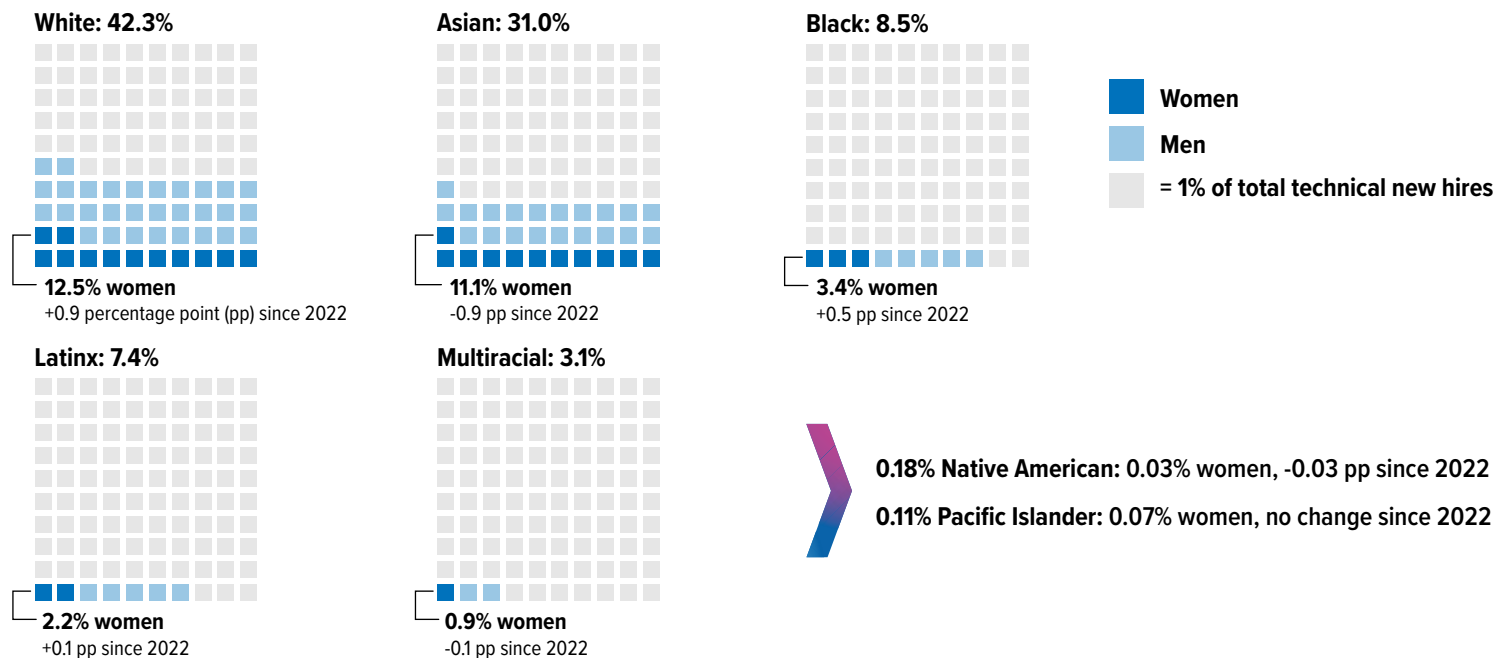


Above average representation of total tech women

A representative future workforce requires greater diversity among new hires

To increase tech workforce diversity, companies must prioritize more diversity in tech new hires compared to their current tech workforce. This year, nearly three-quarters of companies achieved this outcome with tech women. However, when considering gender and race together, hiring rates differ. Black and Asian tech women as new hires outnumber the current workforce by 1.5 and 1.3 times, respectively, but Latinx tech women are hired at similar rates, and 1.7 times fewer Native American tech women are being brought in as new hires.

Representation of tech new hires by race/ethnicity and gender



Companies that track hiring outcomes to check for bias hire more tech women

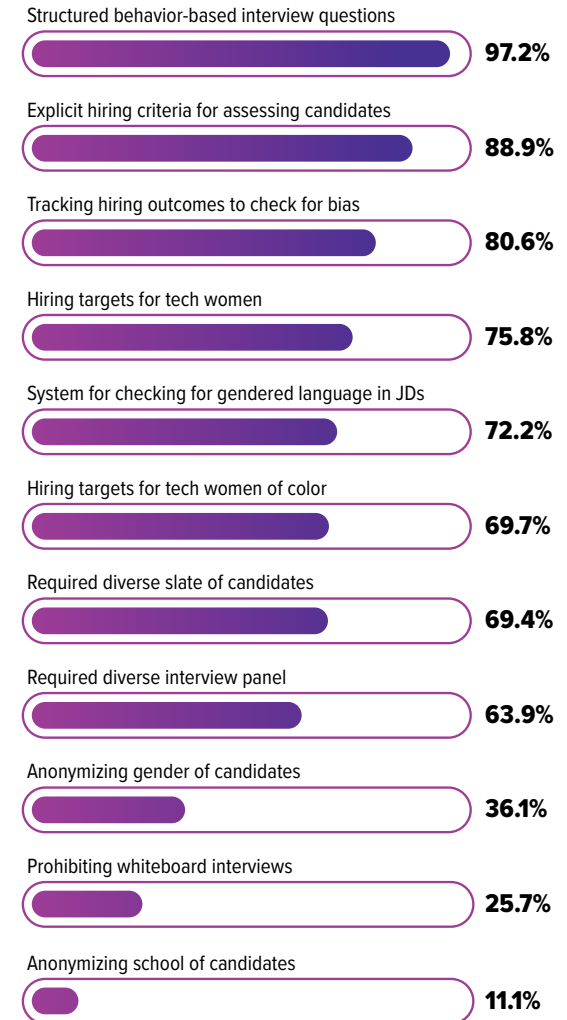
To get the greatest impact from tracking hiring outcomes, companies must go beyond simply tracking demographic representation of new hires; outcomes must be measured at each stage in the hiring process.

For example, companies must track tech women's representation at each of the following steps: applicant pool initial screening, first interview, second interview, offers made, and offer acceptances. Without this level of tracking, it will be impossible to identify what point in the hiring process is losing diversity. For instance, addressing a lack of diversity in the applicant pool requires a different intervention than tackling the issue of women not advancing past the first interview. Change requires tailored interventions for specific problems.

Number of companies that track hiring outcomes has decreased by 5.6% since last year. Companies that track hiring outcomes have significantly more of the following:

- **1.2X MORE** Total tech women new hires
- **1.2X MORE** Total women technologists

Percent of companies that engage in each best practice to reduce bias in hiring



Non-traditional talent pool expansion linked with greater diversity of tech new hires

Companies must diversify their applicant pool if they hope to increase the diversity of new hires, and they cannot expand the applicant pool by fishing in the same pond. For years the most common practices to expand the diversity of the talent pool has been to recruit computer science grads from diversity conferences or from historically Black colleges and universities (HBCUs) and Hispanic-serving institutions (HSIs). While these are valuable practices to maintain, the companies that are expanding their search to less traditional paths are attracting more women and women of color technical new hires. These non-traditional pathways include apprenticeships, technical bootcamps, reskilling current employees to be technologists, and returnship programs.

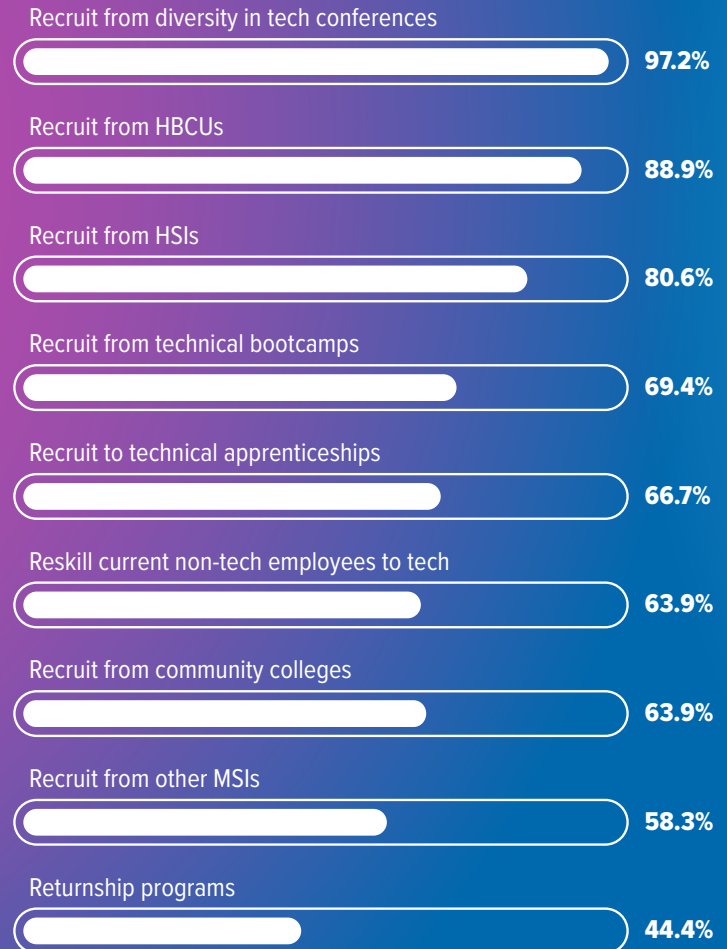
Companies that recruit from technical bootcamps have:

- **2.4X MORE** Black tech women new hires
- **2.0X MORE** Latinx tech women new hires
- **1.3X MORE** Tech women new hires
- **1.3X MORE** Asian tech women new hires

Companies that reskill current non-tech workers to be technologists have:

- **2.0X MORE** Black tech women new hires
- **1.3X MORE** Asian tech women new hires
- **1.2X MORE** Tech women new hires

Percent of companies that engage in each best practice to increase the diversity of the tech talent pool



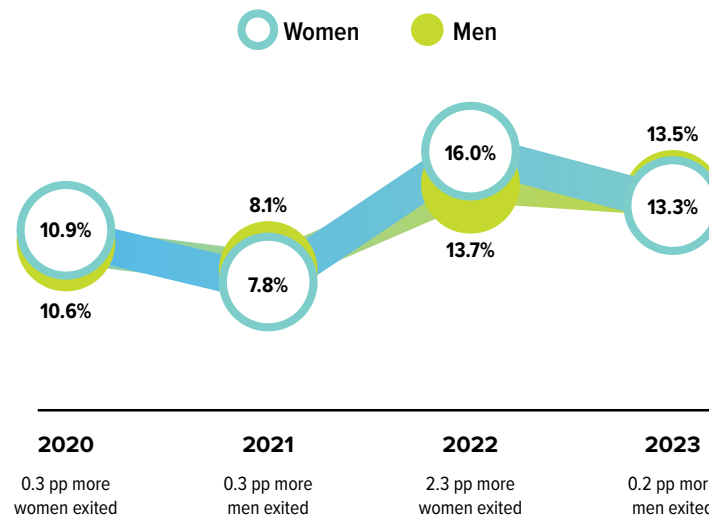
RETENTION

Women's attrition rate returns to previous year patterns

After experiencing an uncharacteristic spike last year, the attrition rate for women in tech has returned to a state of near parity with that of tech men in 2023. While rates change from year to year, men's and women's attrition rates have historically been very similar. While last year's high attrition for women was related to the "Great Resignation" experienced across industries,

AnitaB.org's most recent Technical Equity Experience Survey (TechEES) found that the number one reason tech women left their jobs was because they received a better job offer. Since the cost of replacing an employee can be three to four times the position's salary, it is in the best interest of the company and the employee for organizations to ensure current tech employees are paid fair market value.

Attrition rates of tech workforce by gender



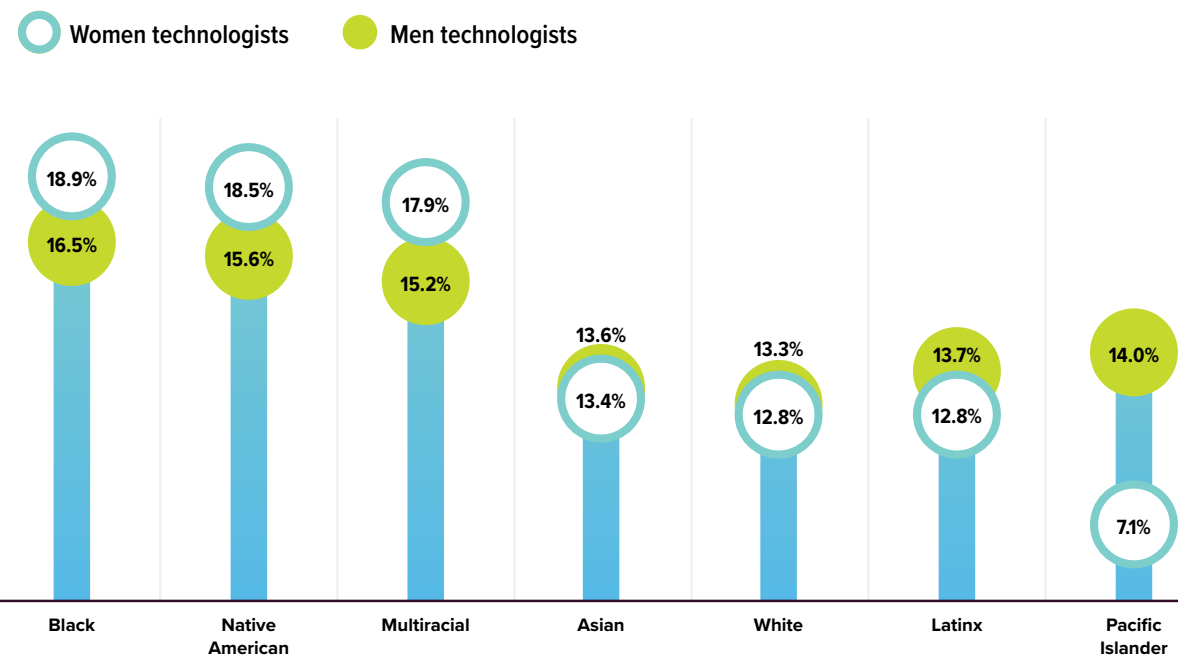
TechEES '22: Top five reasons tech women leave their current workplaces:

1. A better job offer
2. Bad management
3. Bad organizational culture
4. Lack of advancement opportunities
5. Lack of appropriate compensation

Companies must address consistently higher attrition rates for Black women

Tech women in all racial and ethnic groups saw a decrease in their attrition rates since the previous year. However, Black tech women continue to have the highest attrition rates of all groups. AnitaB.org's Technical Equity Experience Survey (TechEES) has also consistently found that Black women are the least likely to see themselves working for their current organization in a year due to a lack of belonging, psychological safety, and fair pay in the workplace. Companies cannot hope to achieve a properly representative tech workforce if Black tech women continue to be hired into inhospitable workplaces.

Attrition rates of tech workforce by gender and race/ethnicity



TechEES '22: Top five reasons tech women stay at their current workplaces:

1. Advancement opportunities
2. Coworkers
3. Enjoyment of current work responsibilities
4. Compensation
5. Mission alignment with individual values

ADVANCEMENT

Increase in tech women's promotion rates drives increase in leadership representation

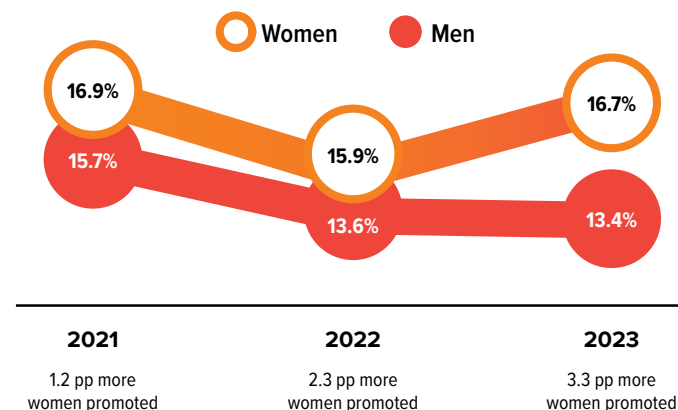
Although women account for 35.1% of tech promotions in 2023, tech women continue to be promoted at a higher rate than tech men by over 3 percentage points (pp). However, this difference was less pronounced in companies with small technical workforces.

For years we have seen women promoted at higher rates than men, which could account for the notable increase in tech women representation at the senior and executive levels in 2023. In fact, women's promotion rate was a significant positive predictor of representation at the senior level for tech women this year.

Differences in promotion rates between tech women and men by technical workforce size

- **SMALL:** 0.8 pp more women promoted
- **MEDIUM:** 3.1 pp more women promoted
- **LARGE:** 3.3 pp more women promoted

Promotion rates of tech workforce by gender



Slalom breaks barriers to advancement

For the second year in a row, and in partnership with Microsoft, Slalom completed its global offering of Breaking Barriers, a technical upskilling and diversity program. For six months, 323 Slalomers from 42 markets engaged in new technical skills, professional development, and community outreach. The 2022 cohort earned a combined 147 Microsoft certifications and joined a group of 175 other Slalom and Microsoft volunteers to provide mentoring and coaching through their community partners at Generation USA and Hiring Our Heroes.

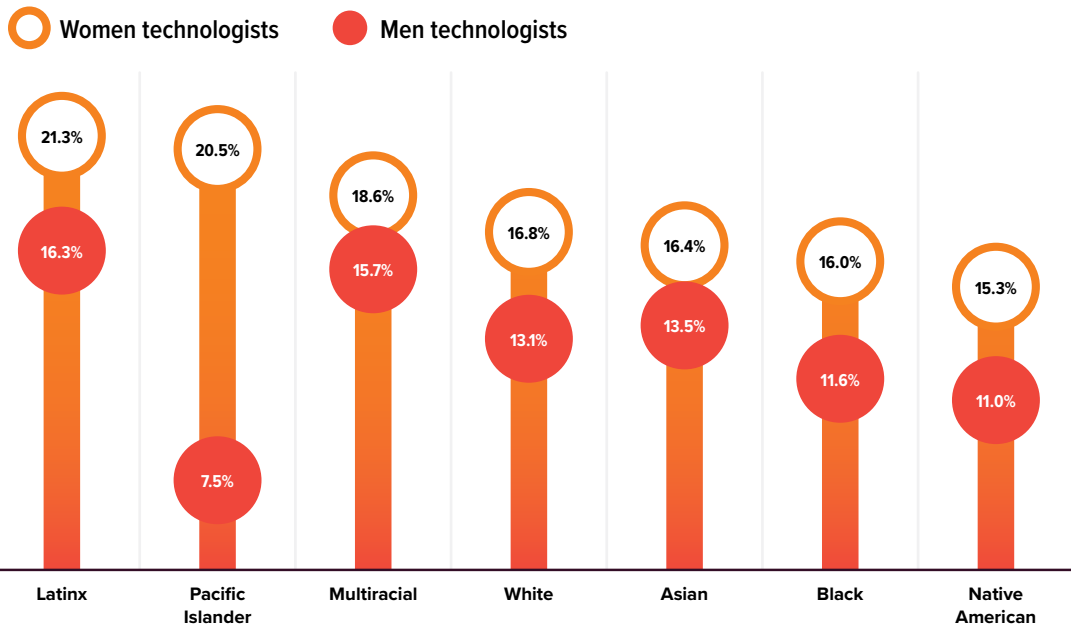


Slalom was named a Top Companies for Women Technologists Leader in 2023.

Representation of mid-level Black tech women drives promotion rates for Latinx women

When looking at promotion rates by gender and race, we see that tech women are promoted at higher rates than tech men in their same racial or ethnic group, with Latinx tech women showing the highest promotion rates of all groups this year. When looking at the impact of demographics of leadership on women's promotion rates, Black tech women's representation at mid-level was the single largest positive predictor of Latinx tech women's promotion rate.

Promotion rates of tech workforce by gender and race/ethnicity



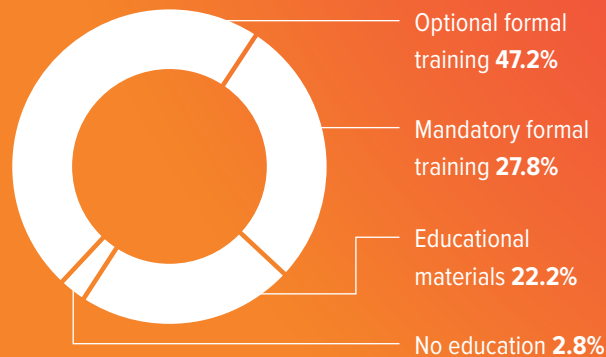
Companies with above average representation of tech women in leadership roles are significantly more likely to engage in the following DEI best practices:

- Formal process to hold senior leaders accountable to DEI goals
- Execs review employee diversity data at least quarterly
- Formal career sponsorship programs
- Salary range on job descriptions

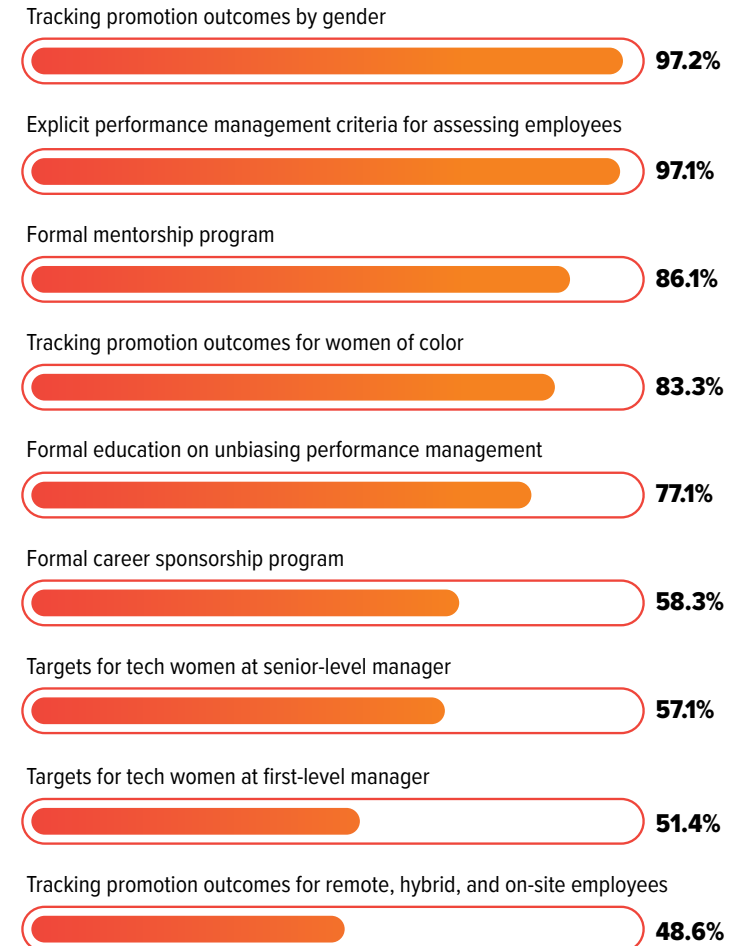
Majority of companies are not positioned to understand impact of remote work on advancement

Remote work has grown in popularity in recent years, and it is often more attractive to women who, on average, shoulder a greater percentage of the responsibilities related to childcare and domestic work.¹ However, data indicate that fewer than half of companies track how remote work policies impact promotion outcomes, leaving the door open for unintended negative consequences for remote employees. Since women, people of color, and people with disabilities are more likely to opt for remote work, these unintended negative consequences would disproportionately impact groups that already face significant barriers to advancement in the workplace.

Percent of companies providing each type of education on unbiasing performance management



Percent of companies that engage in each advancement best practice



¹ Bianchi, S. M., Sayer, L. C., Milkie, M. A., & Robinson, J. P. (2012). Housework: Who did, does or will do it, and how much does it matter?. *Social forces*, 91(1), 55-63.

Formal mentorship programs are growing and are inclusive of remote employees

Networks are linked with greater career success,² but multiple structural inequities prevent women from having the same informal networks in organizations as men. To address this problem, more and more companies are instituting formal mentorship programs. However, as remote work flourishes, companies must ensure that all employees, regardless of whether they are remote or in-person, have access to mentorship. This year, companies with formal mentorship programs increased to 86.1%, with 83.3% of companies providing equal access to mentorship for remote and in-person employees.

Percent of companies by type of formal mentorship program offered:

72.2% Virtual & on-site

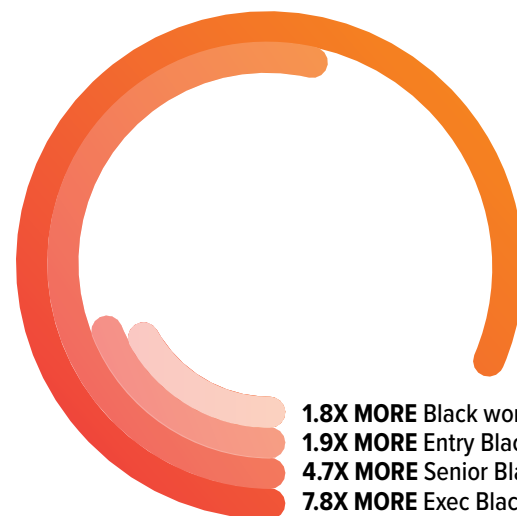
11.1% Virtual only

2.8% On-site only

13.9% No mentorship programs

The AnitaB.org Membership Program offers mentorship opportunities that connect people with 1:1 or group mentoring. This helps technologists learn from the best and make connections with a community of technical innovators and leaders.

Companies that offer a formal mentorship program have significantly more of the following technologists



1.8X MORE Black women new hires
1.9X MORE Entry Black women
4.7X MORE Senior Black women
7.8X MORE Exec Black, Latinx, Native American, Pacific Islander (BLNP) women

² Ng, T. W., Eby, L. T., Sorensen, K. L., & Feldman, D. C. (2005). Predictors of objective and subjective career success: A meta-analysis. *Personnel psychology*, 58(2), 367–408.

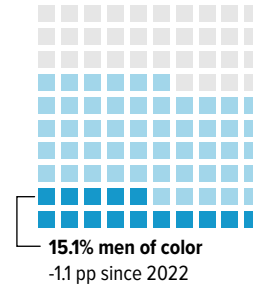
Gender diversity increases on boards but racial diversity decreases

The overall representation of women on boards of directors increased by 1.2 percentage points (pp) since last year. However, women of color and men of color experienced decreases of 1.6 pp and 1.1 pp, respectively, with the most significant declines seen among Black and Asian board members. Similar to last year, no participating companies had board members who were Native American, Pacific Islander, or non-binary.

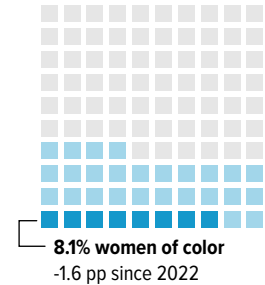


Representation of board of directors

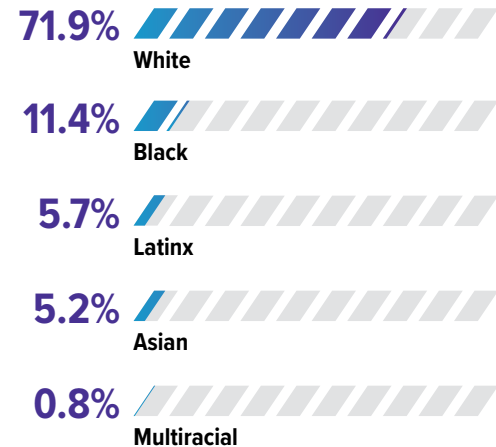
Men: 65.7%
-0.8 pp since 2022



Women: 34.3%
+1.2 pp since 2022



Representation of board of directors by race/ethnicity

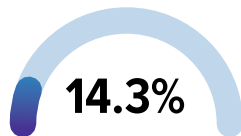


No board of directors included Native American, Pacific Islander, or non-binary individuals. 1.3% were unspecified race.

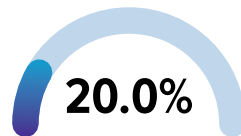
Companies with a woman as CTO have significantly more executive level tech women

This year, 1 in 5 companies employ a woman as their Chief Technology Officer (CTO), more than double last year's representation. Statistical trends analyzed over the past two years show the power of representation at the C-suite level, as those companies with a woman CTO have significantly more tech women at the executive level and more Black tech women new hires.

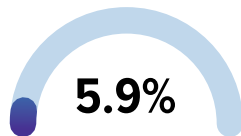
Percent of companies with:



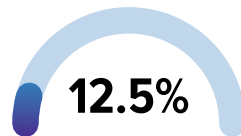
A woman as
its current CEO



A woman as
its current CTO



A woman of color
as its current CEO



A woman of color
as its current CTO

Significant differences in technical representation for companies with a woman CTO



No participating companies had a non-binary CEO or CTO.

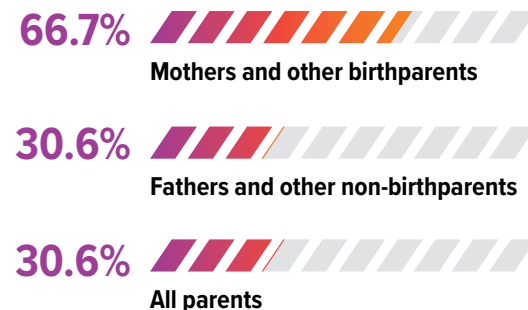
CAREGIVING SUPPORT

Two-thirds of companies provide 12 or more weeks of paid caregiver leave to mothers

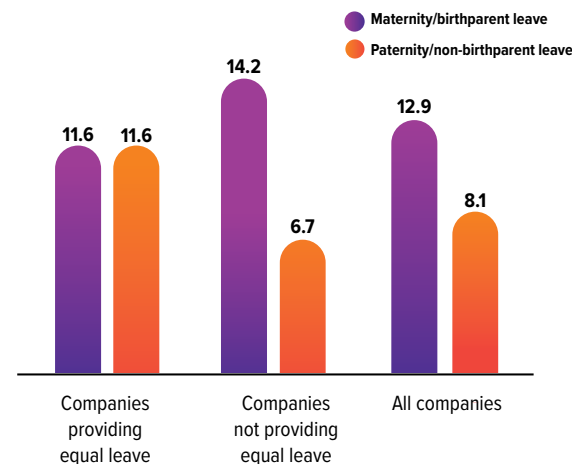
Disparity in caregiver leave for employees with new children persists, as only 12 states and the District of Columbia have enacted Paid Family Leave legislation, leaving many parents without access to paid caregiver leave. Furthermore, while more than two-thirds of companies provide 12 or more weeks of paid caregiver leave to mothers and other birthparents for an average of 12.9 weeks, fewer than one-third of companies offer fathers and other non-birthparents a comparable window of time. On average, fathers and other non-birthparents are given 8.1 weeks of paid leave. Companies that offer equitable leave policies for all genders have the potential to create a positive ripple effect. These policies encourage shared parenting responsibilities, dismantle traditional stereotypes, and give all parents an equal opportunity to be engaged in caregiving which, in turn, could foster a more inclusive, productive, and diverse workforce.

Public Policy Corner: In the United States, paid parental leave is not a universal experience. Parental leave depends largely on the state a person lives in and/or the job they hold. As of August 2023, only 12 states and the District of Columbia have enacted Paid Family Leave programs. These Paid Family Leave programs have an average of 14 weeks (about 3 months) of total paid leave available in one year.

Percent of companies providing 12 or more weeks of paid caregiver leave to each type of parent

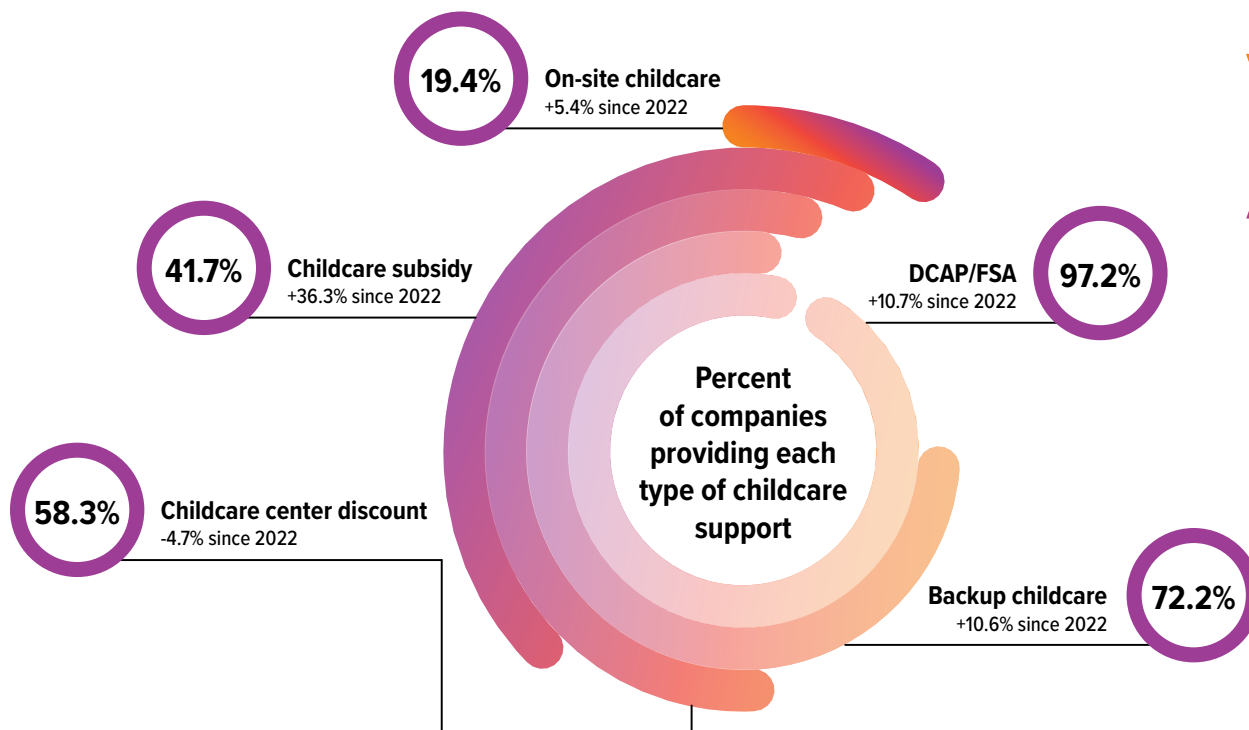


Average weeks of paid parental leave provided



Two-thirds of companies provide significant investments in childcare supports

Recent data indicate the average monthly childcare cost in the U.S. for one child exceeds \$1,100 per month, accounting for more than a quarter of a household's income.³ This increasing cost has been shown to sideline women from the workforce.⁴ Companies can intervene by providing childcare assistance to employees. While 97.2% of companies offer some type of childcare support in 2023, only 66.7% of companies provide some of the larger financial supports such as a childcare center discount, childcare center subsidy, or on-site childcare facility.



Across the last two years of participation, companies that provide a childcare center, a center discount, or a center subsidy have significantly more of the following technologists:

- **9.1X MORE** Exec Black women
- **2.2X MORE** Entry Latinx women
- **2.2X MORE** Total Pacific Islander women

³ Care.com. (2023). (rep.). 2023 Cost of care report. Retrieved September 6, 2023, from <https://www.care.com/c/how-much-does-child-care-cost/>.

⁴ Schochet, L. (2019). (rep.). *The child care crisis is keeping women out of the workforce*. Center for American Progress. Retrieved September 13, 2023, from <https://www.americanprogress.org/article/child-care-crisis-keeping-women-workforce/>.

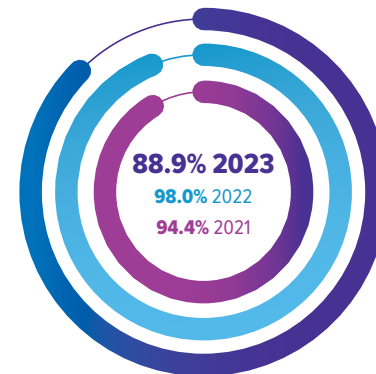
BALANCE AND WELLBEING

Fully remote work decreases while most other flexible work options increase

For the first time since the COVID-19 pandemic, when remote work became a necessity instead of a privilege, opportunities to work fully remote are decreasing. However, hybrid work options are on the rise as employers look for ways to bring staffers back to the office while still providing some flexibility. Data analyzed over the past two years indicate that companies offering fully-remote work options have 1.4 times more tech women as interns — supporting a stronger pipeline of capable employees.



Percent of companies that have a formal flexible work policy



Percent of companies with a flex policy providing the following options

Working remotely part of the workweek

+1.2 percentage point (pp) since 2022

96.9%

Working flexible hours

+1.2 pp since 2022

90.3%

Working remotely the entire workweek

-6.4 pp since 2022

80.6%

Reduced hour / part-time option(s)

+3.9 pp since 2022

80.0%

Working a flexible schedule / compressed workweek

+6.4 pp since 2022

64.5%

Formal job-sharing arrangements

-4.0 pp since 2022

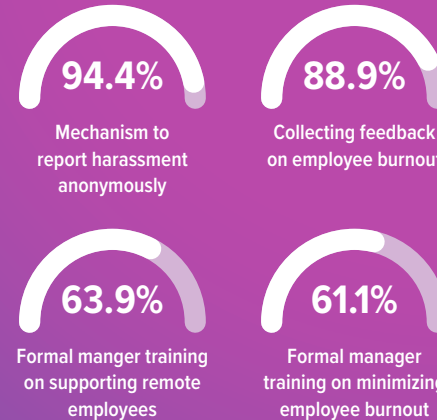
41.7%

More companies must take steps to minimize employee burnout

In 2023, 88.9% of companies collect feedback on employee burnout, an increase of 19.5% over last year. While this is a positive step, it is important to find ways to prevent burnout in the first place as it can lead to reduced productivity, a decline in mental and emotional health, and turnover. AnitaB.org's 2022 Technical Equity Experience Survey (TechEES) found that 81.3% of mid-level women technologists are experiencing burnout, yet only 61.1% of companies offer a formal training to managers to help minimize employee burnout.

AnitaB.org's TechEES '22 report found that tech women experience the most burnout at mid-level, with tech women with disabilities at mid-level being the most impacted.

Percent of companies providing the following supports for employee balance and wellbeing

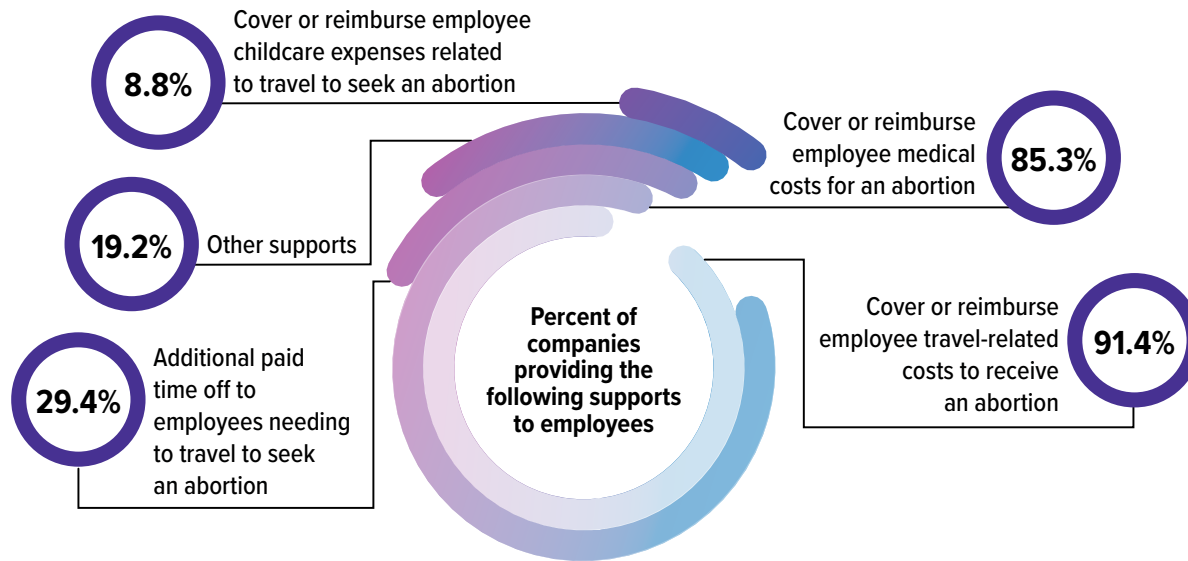


Percent of mid-level tech women experiencing burnout according to TechEES



94.3% of companies provide policies to support employee reproductive health and freedom

In June 2022, the U.S. Supreme Court made a landmark decision that the U.S. Constitution does not confer a right to abortion. This decision overruled both *Roe v. Wade* (1973) and *Planned Parenthood v. Casey* (1992), returning the power to regulate abortion to the states. Following the decision, over 20 states have enacted new abortion restrictions or bans, while another 20 states have introduced additional protections for abortion rights. In response to this decision, a majority of companies have enacted policies to provide multiple types of supports to employees who need abortions but live in states with restricted access.



Public Policy Corner

As of August '23, more than 20 states have banned abortions or imposed new restrictions since the *Dobbs v. Jackson* decision, while 20 states have added new protections for abortion.

A photograph of two women of diverse backgrounds sitting at a desk, smiling and looking at a laptop. The woman on the left is wearing a blue and black patterned top and a beige headband. The woman on the right is wearing a purple t-shirt and has white headphones around her neck. The background is a gradient of purple and blue with orange geometric lines.

Dev Technology Group

Small Technical Workforce Winner

As part of Dev Technology Group's Diversity, Equity, Inclusion, and Accessibility efforts, they developed a robust 3-year DEIA strategy in partnership with their DEI Ambassadors and rolled out the strategy to the entire company. As part of this strategy, the Dev Technology team worked to establish a consortium of industry partners to support the development and recruitment of underserved communities, students, recent graduates, and early career talent to expand the population diversity of the industry's reach.

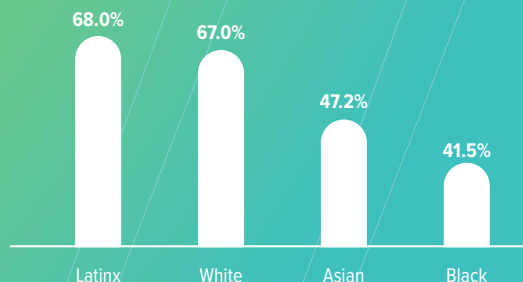


PAY EQUITY

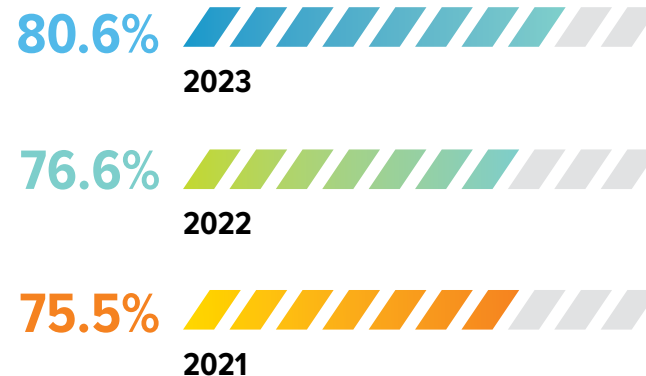
Companies with formal gender pay equity policies have more women and women of color technologists at entry-level

Although 80.6% of companies have instituted a formal pay equity policy, there is still work to be done. The 2022 Technical Equity Experience Survey (TechEES) found that just 57.5% of tech women feel they are paid fairly. Since TechEES also found that fair pay is a predictor of retention, formal policies that foster equitable pay should be enacted to reduce attrition amongst tech women.

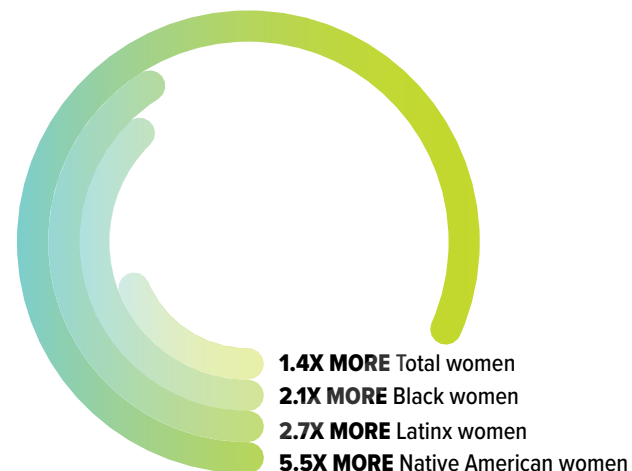
TechEES '22: Percent of tech women who feel they are paid fairly



Percent of companies with a pay equity policy

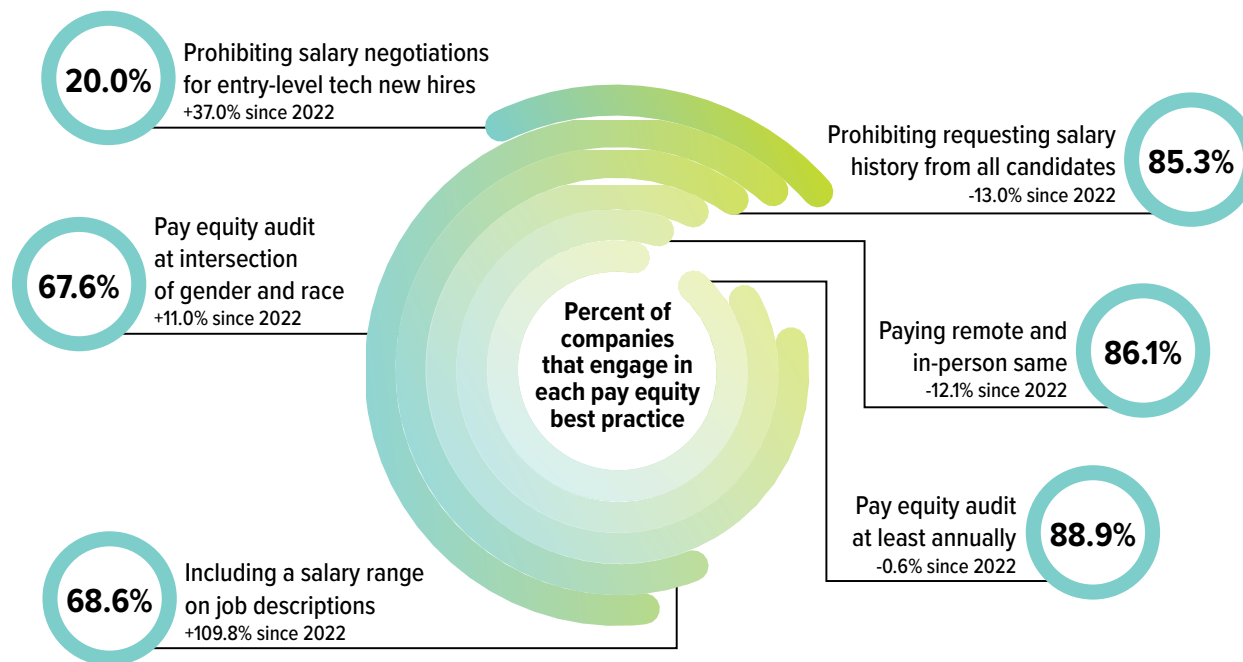


Companies with a gender pay equity policy have significantly more of the following entry-level technologists



Twice as many companies are including a salary range on job descriptions

Public policy is having a swift impact on workplace equity, as demonstrated by data related to salary transparency on job descriptions. In 2019, Colorado became the first U.S. state to require employers to provide a salary range on job descriptions. Since the law requires that companies must provide salary ranges if even one of their employees will perform work in Colorado, this law impacted many companies based in other states. As remote work flourished and more states enacted similar laws, more companies have been compelled to increase transparency around salaries for incoming employees. Related Top Companies data illustrate this single policy's powerful ripple effect: 68.6% of participating companies now provide salary ranges on job descriptions, which is a 110% increase over last year and a 364% increase since 2021.



Public Policy Corner
In 2023, eight U.S. states have pay transparency laws that require employers to provide salary ranges on job descriptions or upon request from job candidates and employees.

Intersectional pay equity audits linked with greater tech women representation

Auditing pay equity practices with an intersectional lens is linked with significantly more entry and senior level women technologists. While 97.1% of companies audit their pay equity practices for gender alone, just 67.6% audit them at the intersection of gender and race—a vital examination, as the 2022 Technical Equity Experience Survey found that Black women are paid the least in year-over-year comparisons. Pay gaps for women of color will persist if companies fail to invest in intersectional pay audits.



Companies that audit pay data intersectionally have significantly more of the following technologists:

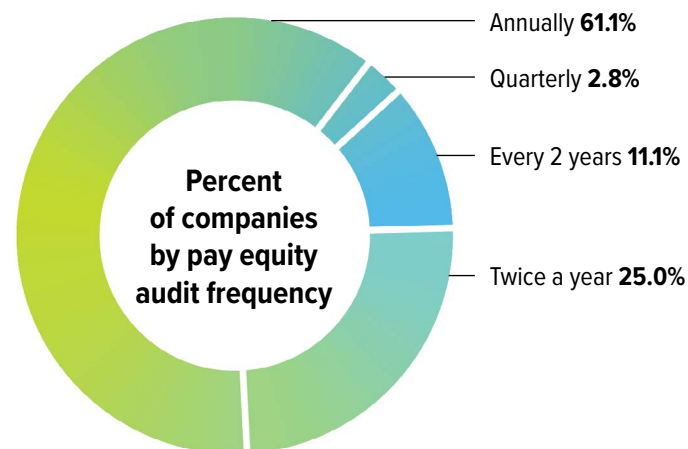
- **1.3X MORE** Entry women
- **1.3X MORE** Senior women

Percent of companies that audit their pay data for inequities across the following dimensions

97.1% Between gender

88.6% Between race/ethnicity

67.6% Intersectional gender and race



Kohl's, Inc.

Medium Technical Workforce Winner



Kohl's talent pipeline has allowed them to increase women's representation in their director and above roles. As of 2022, women represented 63% of management, 44% of director and above roles, and 66% of C-suite roles.

KOHL'S®



Companies that hold leaders accountable to DEI goals have more tech women and women of color at most career levels



Meaningful change requires benchmarks and goals, and only companies that approach DEI initiatives with that mindset are demonstrating a serious commitment to diversifying their workforce in significant ways. In 2023, 83.3% of companies have implemented a formal process for holding senior leaders accountable to DEI goals, which is an increase of 6.2 percentage points over the previous year. Companies with a formal process have 1.3 times more tech women in their workforce overall, and significantly more Black, Latinx, Native American and Pacific Islander (BLNP) women across the career ladder.

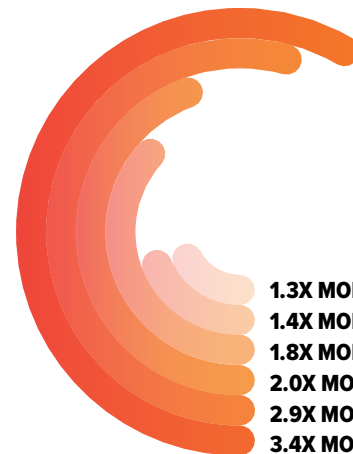
Percent of companies that engage in each DEI accountability best practice

62.9% Including DEI goals as a component of performance reviews

45.5% Offering financial incentives for making progress on DEI goals

12.1% Imposing financial penalties for falling short of DEI goals

Companies with a formal process to hold senior leaders accountable to DEI goals have significantly more of the following technologists



1.3X MORE Total entry women

1.4X MORE Total mid women

1.8X MORE Total exec women

2.0X MORE Mid BLNP women

2.9X MORE Entry BLNP women

3.4X MORE Exec BLNP women

Releasing public diversity data linked with greater leadership representation for women of color

Sharing DEI data publicly is an important step in establishing credibility and accountability. This year, 83.3% of participating companies share diversity data of their overall workforce with the public. Companies that publicly share the diversity of their overall workforce have significantly greater senior and executive leadership representation among Black, Latinx, Native American and Pacific Islander (BLNP) tech women at the senior and executive levels. However, there is less transparency when it comes to diversity data for tech workforces specifically, as just 30.6% of companies share those numbers publicly. In order to generate needed progress against the larger gender and racial disparities facing the U.S. tech workforce, it is crucial for companies to improve transparency related to the demographics of this group.

Percent of companies that publish data of their tech workforce by the following dimensions

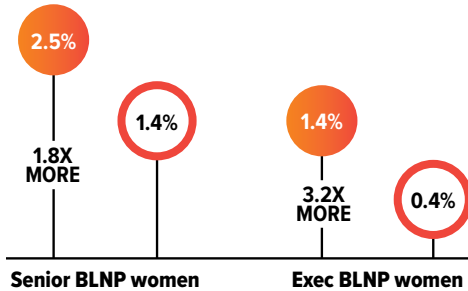
30.6% Race/ethnicity

27.8% Gender

13.9% Intersectional gender and race

Significant differences in technical representation for companies that release diversity data publicly

- Release data
- Do not release data



PwC embraces transparency to build trust and accountability

Transparency lies at the heart of trust, and PwC publishes an annual Purpose and Inclusion Report to provide just that -- a clear view of the work they are doing, how much they are achieving, and where they want to continue advancing progress. They aim for greater year-over-year transparency and to evolve their environmental, social, and governance (ESG) strategy and programs accordingly. PwC is in a constant state of evolution and strives for continuous progress and growth. As a community of solvers, they monitor, adjust and implement thoughtful solutions informed by insights from both inside and outside of the organization.



PwC was named a Top Companies for Women Technologists Leader in 2019, 2020, 2021 and 2023.

INCLUSION

Fewer than half of companies measure longer-term impacts of DEI training

While 91.6% of companies provide formal diversity, equity, and inclusion (DEI) training to their employees, the effort falls short if long-term outcomes of training are not measured for efficacy and impact. Currently, fewer than half of companies are tracking that long-term impact. Most companies determine the success of DEI training by measuring attendance or satisfaction immediately after the training. Few companies assess whether concrete changes have taken place over time with metrics such as improved promotion rates for historically-excluded groups, or increased psychological safety and inclusion scores. Only investments in measurements related to long-term impacts can foster real progress.

Percent of companies that provide each type of DEI education to all employees

47.2%

At least one mandatory formal DEI training

44.4%

At least one optional formal DEI training

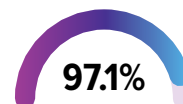
5.6%

DEI educational materials but no formal training

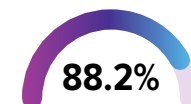
2.8%

No DEI education

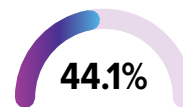
Percent of companies that utilize the following metrics to understand DEI training outcomes



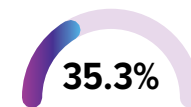
Post-training measures of participation and/or satisfaction levels



Post-training survey measuring perceptions of the outcomes of trainings



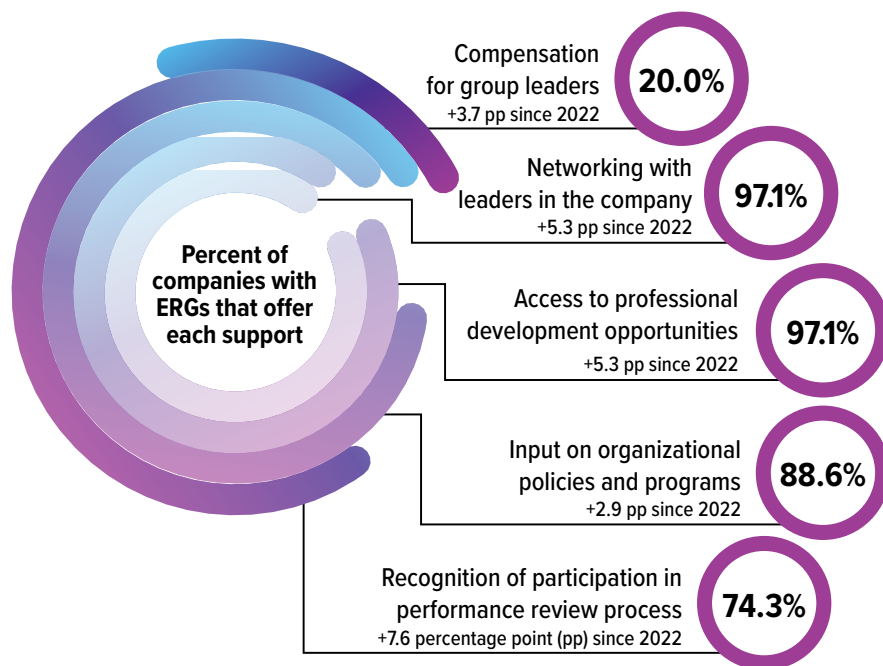
Measuring changes in organizational outcomes related to the training



Measuring how well participants perform relevant actions/skills based on learnings from training

Companies expand ERG benefits

Employee Resource Groups (ERGs) allow employees to connect with colleagues who have similar backgrounds and offer a safe space to discuss experiences that are unique to them. ERGs are one of the most common ways that companies demonstrate a willingness for and commitment to inclusion, and in 2023, 97.2% of participating companies offer them. This year saw an increase in percent of each ERG support offered to employees, but unfortunately, there are still too few companies providing compensation to ERG group leaders.



UKG expands ERG strategy as part of its DEI&B Success Framework

Over the past two years, UKG has made Diversity, Equity, Inclusion, and Belonging (DEI&B) a global business priority by implementing a comprehensive Belonging, Equity and Impact strategy and success framework focused on creating opportunities for every person, enriching every workplace culture, uplifting every community and, succeeding and showcasing competitive advantage. Externally, UKG is incorporating DEI&B and social impact thought leadership into its products, including the UKG Great Place To Work Hub launched in 2023; expanding its Belonging, Equity, and Impact Sales Enablement Program; and making investments for the future of all people through global philanthropic initiatives and community volunteerism. Internally, UKG is integrating DEI&B and Social Impact strategies with HR operations, including throughout the employee life cycle journey; providing quarterly scorecards for leadership accountability; and accelerating its environmental, social, and corporate governance (ESG) initiative. Ongoing progress against 2026 DEI&B and Social Impact goals is assessed quarterly by the UKG Global Belonging, Equity, and Impact Council and monthly via Belonging, Equity, and Impact Governance Forum meetings. Further, UKG's Unified Belonging, Equity, and Impact Foundational Learning Program, internal Belonging, Equity, and Impact Ambassador Program, and a robust employee resource group (ERG) strategy are empowering employees around the world to champion an inclusive culture while elevating opportunity for UKG and its people, its customers, and its communities.

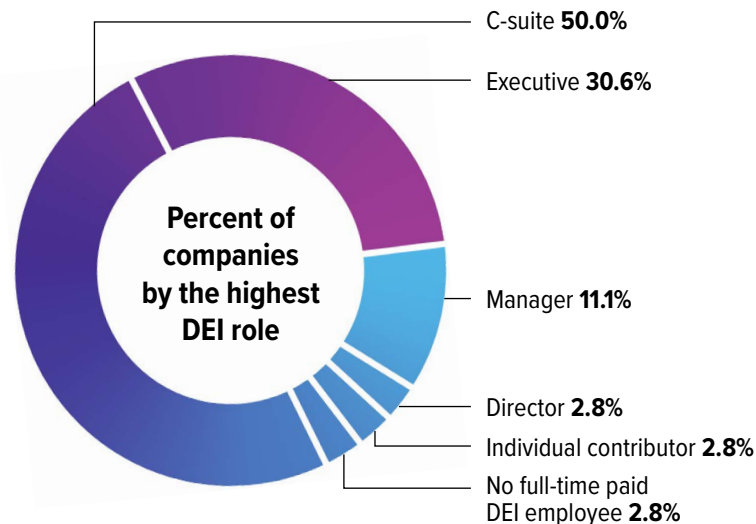


UKG was named a Top Companies for Women Technologists Winner in 2019, 2021, and 2022.

Companies with a DEI executive leader are engaging in more DEI best practices

The number of companies that have a DEI employee at the executive or C-suite level increased by 5.1 percentage points to 80.6% in 2023. DEI leaders positioned highly in the organization are better able to advocate for best practices to be applied across the organization. Top Companies data from the last two years demonstrate that companies with an exec or C-suite DEI employee have 1.9 times more Black, Latinx, Native American, and Pacific Islander (BLNP) entry-level tech women, 2.0 times more BLNP senior-level tech women, and are also significantly more likely to engage in multiple DEI best practices.

Percent of companies with C-suite or executive level DEI employee



Companies that have an executive-level or C-suite DEI employee are significantly more likely to engage in the following programs/policies:

- Two or more childcare supports
- Formal process to hold senior leaders accountable to DEI goals
- Pay equity policy for gender and race/ethnicity
- Releasing diversity data publicly
- Tracking promotion outcomes for tech women and women of color
- Abortion assistance to employees

A photograph of two women sitting at a wooden desk. The woman on the left has short grey hair and is wearing a dark blue button-down shirt. The woman on the right has long dark hair, wears glasses, an orange turtleneck, and a black leather jacket. They are both looking at a laptop screen and a piece of paper. The background is a gradient of pink and blue with white chevron shapes.

ADP

Large Technical Workforce Winner



ADP's business resource groups (BRGs) are voluntary, associate-led groups that drive diversity, culture, and inclusion at ADP. This ecosystem of inclusivity elevates business outcomes, identifying opportunities to increase diversity of sales leads, supplier referrals, and job candidates.



Always Designing
for People®

Conclusion

Top Companies for Women Technologists points the way forward toward equity and inclusion

Companies that have regularly participated in Top Companies have greater structural equity.

Average structural equity points* awarded based on number of times company has participated in Top Companies

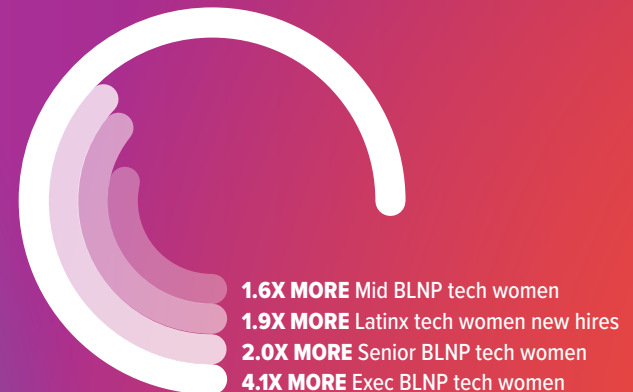
70.5% 
Participated three or more times

49.0% 
Participated two times or fewer





*Companies receive up to 100 possible structural equity points based on their participation in specific equitable practices.

161 companies
have participated in Top Companies since 2011

Companies that have participated in Top Companies 3+ times in the last five years have more tech women of color



60% of companies report enacting structural change due to participating in Top Companies including:

-  Publicly sharing tech diversity data
-  Providing compensation to ERG leaders
-  Including salary range & flexible work options in job descriptions
-  Tracking demographics of patents

Submission

Companies submitted two types of data: workforce diversity data and policies and programs data. Workforce diversity data included employee headcounts at specific times and time ranges. Policies and programs data included a list of questions regarding structural equity practices in the company, to which companies could select a single response from a list of response items. For both types of data, companies had the option to select “Unknown” or “Decline to Respond.” These responses were excluded from analyses.

Terminology

- Women of color: Includes women of all racial/ethnic groups except White & unspecified
- BLNP: Includes employees who are Black, Latinx, Native American, or Pacific Islander
- Technologist: AnitaB.org has a standardized definition of technologist that participating companies align to in the submission process. bit.ly/techdefinition

Data Collection Period

The year data labels correspond to the following data collection periods:

- 2023: January 1, 2022 – December 31, 2022
- 2022: January 1, 2021 - December 31, 2021
- 2021: January 1, 2020 - December 31, 2020
- 2020: March 1, 2019 – March 31, 2020
- 2019: March 1, 2018 – March 31, 2019

Metrics

Gender and race/ethnicity

Companies provided intersectional gender and race data for all workforce diversity metrics. Gender categories included: women, men, non-binary, and unspecified. Racial/ethnic categories included: multiracial, Black, Asian, Latinx, Native American, Pacific Islander, White, and unspecified. Employees could only be counted once in any given gender and race matrix.

Averages for gender and race/ethnicity

Companies provided the average number of tech women and tech men across the 12-month period. Average rates for race and intersectional race/gender were calculated by averaging the number of employees in that race and/or gender at the start of 2022 and the number of employees in that same race and/or gender at the end of 2022.

Representation

Companies provided technical workforce data as of December 31, 2022. Tech workforce data were segmented into the following career levels: intern, entry, mid, senior, and exec. Total technical workforce was calculated by summing the headcounts for entry, mid, senior, and exec. Representation percentages were calculated by dividing the total number of employees of a specific gender and/or race within a specific career level by the total number of employees in that same career level.

Hiring

Companies provided the total number of employees hired between January 1, 2022, and December 31, 2022. New hire percentages were calculated by dividing the total number of new hires of a specific gender and/or race by total new hires.

Retention

Companies provided the total number of employees who exited their company, either voluntarily or involuntarily, between January 1, 2022, and December 31, 2022. Attrition rates by gender were calculated by dividing total attrition of one gender by the average employees of that same gender. Attrition rates for racial groups and intersectional gender/race attrition rates were calculated as total attrition of a specific race divided by the average employees for that same race.

Advancement

Companies provided the total number of employees who were promoted at their company between January 1, 2022, and December 31, 2022. Promotion rates by gender were calculated by dividing the total promotions of one gender by the average employees of that same gender. Promotion rates for racial groups and intersectional gender/race promotion rates were calculated as total promotion of a specific race divided by the total employees for that same race.



Top Companies for Women Technologists is the industry benchmark of trends in representation and equity for women and non-binary technologists.

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Top Companies measures key areas that impact women and non-binary people in technology. In gathering this information, we learn what methods companies are using to increase representation and equity and how these efforts are changing over time.

At AnitaB.org, we envision a future where the people who imagine and build technology mirror the people and societies for whom they build it. For more than 30 years, this community has grown and changed to become the leading organization for marginalized genders in technology. Today, AnitaB.org works with women and non-binary technologists in more than 50 countries, and partners with leading academic institutions and Fortune 500 companies.

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Suggested citation: AnitaB.org. (2023). Top Companies for Women Technologists Key Findings & Insights Report.
<https://anitab.org/research-and-impact/top-companies/2023-results>